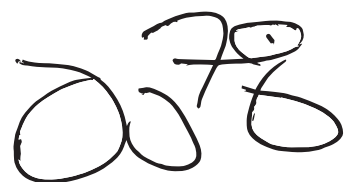


## Quality Policy Statement

We are committed to delivering safe and efficient offshore well solutions by:

- Consistently exceeding our customers' expectations
- Complying with all applicable requirements
- Providing a trained, competent and motivated workforce
- Maintaining the highest standards of asset integrity
- Optimizing performance through operational discipline, procedural compliance and a reliability culture
- Investigating incidents and determining nonconformities to prevent recurrence
- Continually reviewing and improving all aspects of our business

A handwritten signature in black ink, appearing to read 'J. Thigpen', is positioned above the printed name.

Jeremy Thigpen  
*President and Chief Executive Officer*